

Statement of

When federal, state or local governments need a prison, jail or community corrections facility, CiviGenics is the operator of choice. In twelve detention facilities — ranging from medium security to work release — CiviGenics is currently housing more than 3,800 offenders.

At each location, the Company has instituted "best practices" that gain the confidence of both the hosting and sending jurisdictions. CiviGenics-run facilities are distinguished by an emphasis on the re-socializing potential of programming that responds to specific criminogenic risks. Our experience has shown that management that does not sacrifice offender programming to the bottom line has a double pay-off: it is the safest and surest route to a well-run, trouble-free institution and it dramatically improves outcomes after release.

Comprehensive management of mid-sized, county and regional jails is a strategic focus of the Company. CiviGenics' administrators provide the contracting jurisdiction with all-inclusive institutional services and a broad range of programming options, which are among the most exacting standards in the profession. This includes security and control functions, booking operations, staffing for multi-custody level facilities, training of correctional officers, classification, food, medical and dental services, systems and physical plant maintenance, social services, commissary, recreation, data and case record management, transportation and pre-release planning and coordination.

And when jurisdictions require substance abuse treatment and related behavioral interventions, public officials in seventeen states have turned to CiviGenics knowing that they will find an expert organization that is attuned to the boundaries and values of the corrections environment.

The Company operates both the largest "Therapeutic Community" in any US prison (in Virginia), and the most intensively studied network of in-prison/community-based treatment models (the "Key" and "Crest" programs in Delaware).

CiviGenics takes special pride in:

- Our record for safe and secure operations.
- ▶ The welcome accorded to us by the communities where we operate.
- ► The confidence that state and local governments have repeatedly shown in the Company's managerial capabilities.
- ► The success we have achieved in reducing the costs of incarceration both in fiscal terms, and through decreasing the likelihood of recidivism.
- ► The dedication and expertise of our senior Jail Management staff, whose professional careers in public safety and law enforcement are among the most distinguished in the nation.

In the more than 80 locations where CiviGenics operates, we are redefining the role of the private sector in controlling and rehabilitating sentenced populations: we are Building Lawful Lives.

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## Our mission is BUILDING LAWFUL LIVES.

To that end, CiviGenics is uniquely structured as a correctional services firm with twin core competencies: we are experts in secure custody operations and we are the foremost provider of offender programming to reduce criminal recidivism in the U.S.

CiviGenics' executive staff has been drawn from the nation's top ranks of correctional administrators and treatment practitioners. CiviGenics was incorporated in 1995 when senior management from two major New England treatment organizations joined to create a unique entity: a nationwide company with the experience and resources to meet both the security and the treatment challenges posed by diverse criminal justice populations.

CiviGenics has enjoyed great success in reducing recidivism rates for re-entering offenders, most significantly with drug offenders: a recent study conducted by the Washington State Institute for Public Policy on CiviGenics' statewide programming services for estimated a statistically significant (38%) reduction in reconviction rates over a two year period.

In the last decade, CiviGenics has trained and engaged more than 700 substance abuse and life transitional counselors to work in custody settings. It has operated treatment, life skills and transitional programs in a total of 21 states, measured behavioral change in more than 12,000 program completers and has helped to meet the rehabilitative and custodial needs of more than a half million adults and juveniles.

Today, with a workforce of more than 1,900 professionals, CiviGenics is one of the top three privately held corrections operators, and is *the single largest private provider of correctional treatment programs in the United States*. Its executive roster includes experts of national stature in the secure operations and rehabilitation field. Its service offerings include drug use surveillance and reporting systems and it has created innovative interventions for special needs offenders. Target populations include dually-diagnosed (mental health and substance use disordered) offenders, community-based female offenders living with their young children, ethnic and racial minority populations in need of culturally competent programming, immigrant detainees, and maximum-security inmates engaged in specially designed Therapeutic Communities. Recently, CiviGenics has been in discussion with Native American and BIA (Bureau of Indian Affairs) criminal justice authorities to implement culturally sensitive interventions for native populations in conflict with the law. The Two Rivers Detention Facility in Hardin, Montana is the planned pilot site for this intitiative.

Programs managed by CiviGenics have been accredited by the ACA - American Correctional Association; by JCAHO - the Joint Commission on the Accreditation of Healthcare Organizations; by CARF - the Rehabilitation Accreditation Commission; and licensed by the health and social service authorities of Illinois, Florida, Delaware, Pennsylvania, Oregon, Washington State, and Nevada.

CiviGenics, Inc. comprises four operating divisions: Jail/Prison Management, Community Corrections, In-Prison Treatment, and Drug Testing.